



Interstate Bridge Replacement Program
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November 12, 2021

Dear Commissioner Hardesty and President Peterson,

Thank you for your letter dated October 21, 2021. The IBR team is committed to meeting the needs of our partners and diligently assessing each request with the utmost seriousness as we collectively work to find an IBR solution. We are committed to use the best practices and taking an innovative approach to studying, designing and building a multi-modal Interstate I-5 Bridge. This is a complex project that aims to meet the diverse needs of two busy Ports, commuters, shoppers, students and families across interstate lines.

We understand the important role modeling plays in helping our partners reach important decisions and we commit to working with you to strike the right balance to achieve this mutual goal. To this end, I have directed our team to do the following:

- Develop modeling that looks at what is possible if we fully optimize transit capacity and access and integrate equitable congestion pricing.
- Develop an analysis that considers more dense land use patterns in regard to affordable housing and denser employment options in the North Portland area.
- Provide data from modeling, equity, and climate technical analysis to understand how options perform relative to screening criteria metrics and to identify tradeoffs.
- Develop modeling scenarios that deliver the requested information in a timely manner for decision making by all partners

We understand from your letter that,

“...in order to reach an IBR Solution we need to develop and agree on screening criteria, develop and agree on alternatives, analyze and measure the alternatives against the criteria, and conduct an inclusive public outreach effort...”

We are committed to keeping equity and climate as a goal and a measure of our success on this project, with your input and partnership. We agree with this approach and our teams will continue to work with you to achieve the result that balances the collective needs and expectations of all partners.

Again, we appreciate your willingness to offer your ideas and recommendations, and we look forward to working with you to find a mutually agreeable path forward.

Sincerely,

A handwritten signature in black ink, appearing to read "Greg Johnson".

Greg Johnson
Program Administrator